

Contents

<i>List of figures</i>	vii
<i>List of tables</i>	viii
<i>List of contributors</i>	ix
1 Developing next generation leaders	1
<i>Rocki-Lee DeWitt, Nunzia Auletta, Maria José Parada, Mohar Yusof and Pramodita Sharma</i>	
PART I FROM A LEADER TO A LEADERSHIP CAPABILITY	
2 The process of becoming: entrepreneurial leadership transition to the second generation	21
<i>Marcela Ramírez-Pasillas, Patrick Bender and Angelica Nilsson</i>	
3 The next generation: pathways for preparing and involving new owners in Colombian family businesses	49
<i>Gustavo González Couture and Luis Díaz Matajira</i>	
4 Challenges of collective leadership	76
<i>Kavil Ramachandran and Navneet Bhatnagar</i>	
PART II FAMILIAL VALUES AND PROFESSIONALIZATION	
5 Transgenerational professionalization of family firms: the role of next generation leaders	99
<i>Mara Brumana, Lucio Cassia, Alfredo De Massis, Allan Discua Cruz and Tommaso Minola</i>	
6 The re-establishment of family values as a driver of transgenerational potential	126
<i>Ilse A. Matser, Frank H. Bos, Margré Heetebrij-van Daltsen and J.P. Coen Rigtering</i>	

- 7 What should be passed on to the successor? The case of a long-standing Japanese family-owned small sake brewery 147
Katsushi Yamaguchi, Naomi Kozono and Hiro Higashide

PART III STRUCTURE AND NEXT GENERATION LEADER PREPARATION

- 8 Family's decision in venture creation for next generation leaders: the role of trust across two generations in the case of diversification 173
Leilanie Mohd Nor, Christian Lechner, Mohar Yusof, Barjoyai Bardai and Siri Roland Xavier
- 9 Family social capital, transgenerational learning and transgenerational entrepreneurship 192
Maria Teresa Roscoe, Adriane Vieira and Denize Grzybovski
- 10 Parenting and next gen development 212
Alberto Gimeno and Maria José Parada
- Index* 239

7	What should be passed on to the successor? The case of a long-standing Japanese family-owned small sake brewery <i>Katsushi Yamaguchi, Naomi Kozono and Hiro Higashide</i>	147
PART III STRUCTURE AND NEXT GENERATION LEADER PREPARATION		
8	Family's decision in venture creation for next generation leaders: the role of trust across two generations in the case of diversification <i>Leilanie Mohd Nor, Christian Lechner, Mohar Yusof, Barjoyai Bardai and Siri Roland Xavier</i>	173
9	Family social capital, transgenerational learning and transgenerational entrepreneurship <i>Maria Teresa Roscoe, Adriane Vieira and Denize Grzybovski</i>	192
10	Parenting and next gen development <i>Alberto Gimeno and Maria José Parada</i>	212
	<i>Index</i>	239